

# Co-funded by the Erasmus+ Programme of the European Union



# Webinar Ghent University February 5, 2021

Models and experiences in relation to Professional development in Higher Education

Prof. Dr. Martin Valcke, Dr. Britt Adams, dr. Laura Thomas

#### Structure



#### Main part 09:00-10:00 and 11:00-13:00

- 1. Professional Development at Ghent University: conditions in the environment
- 2. Professional Development at Ghent University: models and approaches
- 3. Professional Development as a service to partners in an academic network: The case of the "Master of Didactics" in collaboration with the Polish Ministry of Education
- 4. Demonstration of the professional development "Capacity Building Centers for Higher Education", in collaboration with 6 Indian Universities

**Intersection 10:00-11:00**: Demonstration of the professional development "Master of Didactics" by dr. B. Adams and dr. L. Thomas



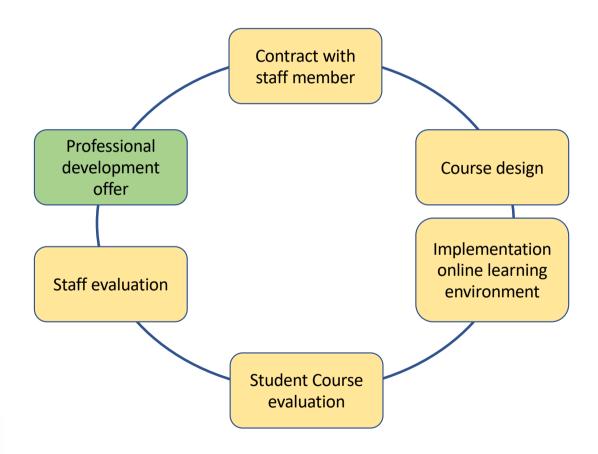


- QA cycle positioning professional development within a broader framework
- 2. Formal definitions and approaches towards "Teaching and learning"
- 3. Formal definitions and approaches towards "Evaluation"
- 4. Two examples of a formal course description, that incorporates explicitly the formal definitions and approaches towards "Teaching and learning" approaches towards "Evaluation"
- 5. Example of a course evaluation and report back to teacher with a focus on approaches towards "Teaching and learning" approaches towards "Evaluation"



# Section 1: Conditions – QA cycle



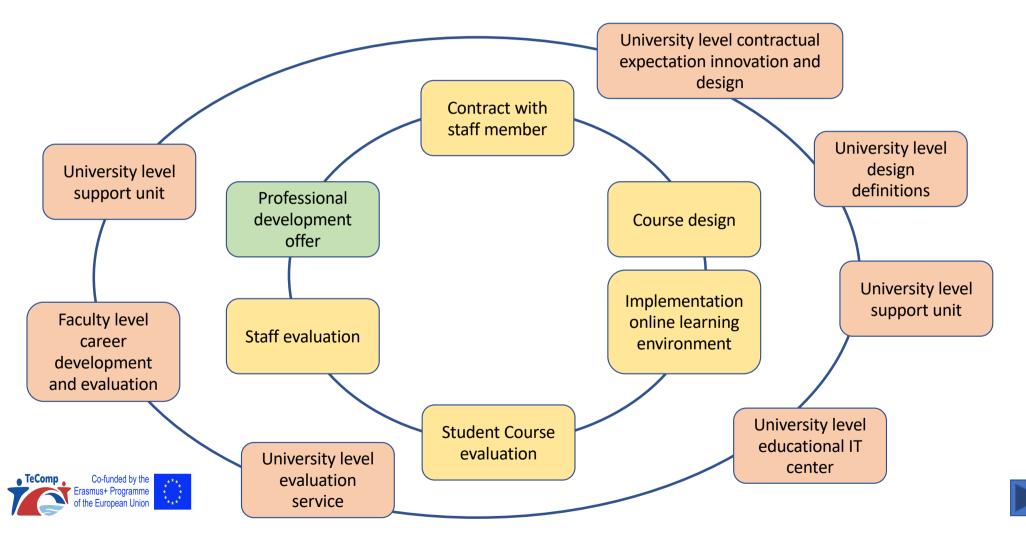






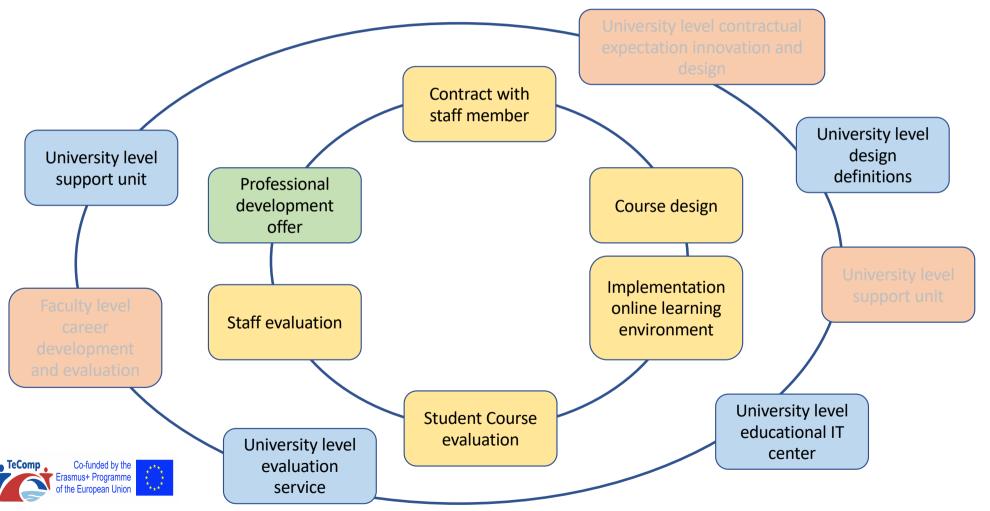
# Section 1: Conditions – QA cycle





# Section 1: Conditions – QA cycle







# University level design definitions



# PART IX GLOSSARY OF TEACHING AND EVALUATION METHODS

SECTION I
GLOSSARY OF TEACHING METHODS

negative elements in the final product submitted by them or the process that they are experiencing, they are given feedback and suggestions for improvement.

#### INTEGRATION SEMINAR (INTEGRATIESEMINARIE)

Interactive learning situation with an explicit focus on the integration of contents from different course units. An integration seminar differs from a seminar in that a seminar is not specifically aimed at the integrated application of contents from different disciplines. Integrated seminars draw on learning and educational conversations, discussions, exercises, role plays, simulations, short assignments, etc. The total number of students is limited, so that the supervisors can actively monitor the learning progress of all the students, provide individual guidance (or in groups) and possibly even intervene when necessary.

#### LECTURE (HOORCOLLEGE)

Sub forms: plenary exercises, clinical lectures and response lecture

Collective learning situation in which the lecturer transfers knowledge to a group of students. The students' activity is mostly limited to listening and taking notes, although lecturers may ask students questions or give them minor assignments. Interactions are mainly initiated by the lecturer, and are intended to support the transfer of knowledge. The lecturer can only check to a small extent whether all students have acquired the new knowledge, and follow-up and coaching towards individual students is limited. Lectures (i.e."excathedra" classes) may set out from concrete situations or refer to material that was read by the students beforehand.

EUULALIVII AIIU EXAIIIIIIALIVII LVUE.

#### MICROTFACHING

Independent learning situation in which students present specific content which they have prepared individually or in groups to their fellow students (also referred to as student lessons or student presentations). These types of sessions are aimed at the active (selection, analysis and) processing of specific contents, while equally focusing on practising presentation and teaching skills. The supervisor and possibly the fellow students comment on the students who gave the lesson or presentation and give suggestions regarding the contents and/or form of the lesson or presentation. The supervisor may also choose to organize remedial sessions during the preparation stage.

#### ONLINE DISCUSSION GROUP (ONLINE DISCUSSIEGROEP)

Interactive learning situation in which students communicate online and learn from each other by posting messages and responses to messages from fellow students. To get the discussion going, the supervisor usually introduces a topic or a proposition, poses a question, or assumes a particular viewpoint on a specific topic. The goal of online discussions is to allow students to process knowledge content in an insightful manner. Moreover, electronic discussion groups can be set up in order to train students in developing and amending a professional opinion of their own and to train their ability to express and substantiate these views. Discussion groups are mostly used in combination with other teaching methods. The role of the supervisor can be to comment on the students' contributions, to take part in the discussion himself, to summarize and/or steer the discussion to introduce new items



University level design definitions



# PART IX GLOSSARY OF TEACHING AND EVALUATION METHODS

# SECTION II GLOSSARY OF EVALUATION METHODS

#### ASSIGNMENT (WERKSTUK)

Related terms: report, project report, log, paper, group work, writing assignment, dissertation, essay, scale-model, design or draft, record, project assignment.

The evaluation of the end result created by an individual student or a group of students after a specific question or assignment from the lecturer(s). The end result can take on a variety of different forms: reports, papers, scale-models, designs, video productions, etc. The aim of these assignments is to develop and test competencies such as the ability to critically and thoroughly analyse specific cases or issues, to apply knowledge in an integrated manner, or to independently develop new knowledge, methods, understanding and/or scientific writing abilities. As these competencies are usually of a more complex nature, it is important that evaluation criteria are formulated. Such guidelines are to offer sufficient support to both students in the execution of their assignment and lecturers and assistants in reviewing and evaluating students' products.

BEHAVIOURAL EVALUATION ON THE WORK FLOOR

#### OPEN BOOK EXAMINATION (OPENBOEKEXAMEN)

Variations: Problem based learning (PBL) assignments, Over All Tests.

A written examination in which students can consult sources of information to answer the questions, assignments or cases that are presented to them. Examples of such sources include (sections from) the textbook or syllabus, articles, students' own notes, PowerPoint slides, formula tables, legal texts, the Internet, maps, drawings, or databases. Examinations in which the use of tools such as dictionaries, pocket calculators or drawing materials is permitted are considered "regular" written examinations with open or closed questions instead of open book examinations.

For open book examinations, students are not expected to be able to reproduce any information. The aim is to establish to what extent students are capable of employing the available sources in order to establish links, analyse problems, substantiate possible solutions and evaluate the solutions/ decisions of a case or issue.

Variations of open book examinations are PBL assignments and Over All Tests.



University level design definitions



- Determines a 'shared' perspective on teaching and learning 'and on 'evaluation' approaches
- Acceptance and formal position of of innovative approaches

#### ONLINE DISCUSSION GROUP (ONLINE DISCUSSIEGROEP)

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#### PORTFOLIO

Related terms: placement report, (placement) portfolio. In a portfolio, students present their own individual learning process or acquired competencies, amongst other things by collecting "evidence". This evidence may consist of papers, evaluation reports by the lecturer (and/or fellow students), images, video footage, etc. Portfolios enable lecturers to obtain a truthful and integrated picture of students' learning progress over a longer period of time. In addition to their evidential function, portfolios also often serve to make students reflect on their own development process and to systematically look back on their own actions, while assessing and analysing their

actions (of colf-accossment) Dortfolios are primarily used

#### PEER ASSESSMENT (PEER-EVALUATIE)

Students assess each other's team work or the quality of each other's output/performance against criteria that their lecturer has formulated for them or together with them. By assessing

hers, students learn how they themselves can still improve eir performance and they are prompted to reflect on what appropriate. Peer assessment can only make a (limited) ntribution to a student's final assessment, and it cannot termine whether or not students pass a course unit. It is so possible that the quality of the feedback given to fellow udents itself is evaluated.

e use of peer assessment as a form of evaluation often quires both the examiners and the students to adjust their titude and skills. Students should therefore be trained in how ey can apply (and formulate) criteria and how they can give ch other constructive feedback.



University level design definitions



- Determines a 'shared' perspective on teaching and learning 'and on 'evaluation' approaches
- Acceptance and formal position of innovative approaches



Is the base for the competences to be developed in teaching staff



University level design definitions





#### Course Specifications

Valid as from the academic year 2017-2018

Capita Selecta in Pedagogics (D002893)

Course size (nominal	values; actual values may dep	end on programme)	
Credits 4	Study time 120 h	Cont	act hrs 30 h
Course offerings and teaching		ar 2019-2020	
D002893A (semester 2)	fieldwork	<b>\</b>	10.0 h
	group work	1	5.0 h
	self-reliant study activities		5.0 h
	seminar: coached exercises		10.0 h
Lecturers in academic year	019-2020		
Martin Valcke	PPo	lecturer-in-charge	
Offered in the following prog		crdts	offering
	ech Language and Hearing	4	Α
Sciences (main subject A			•
Sciences (main subject Lo	ech Language and Hearing ogopaedics)	4	A



#### Course Specifications

Valid as from the academic year 2018-2019

Instructional Sciences: Practices, Research and Policy (H001860)

Course size (nominal	values; actual values may depe	nd on programme)		
Credits 6	Study time 150 h	Con	tact hrs	45 h
	g methods in academic year	2018-2019		
H001860/ (semester 2)	guided self-study			5.0 h
ACCORDING TO THE RESERVE OF THE PARTY OF THE	project			30.0 h
\	lecture			2.5 h
	seminar			7.5 h
Lecturers in academic year 2	018-2019			
Martin Valcke	PP06	lecturer-in-charg	e	
Liesje De Backer	PP06	co-lecturer		
Offered in the following prog		crdts	offering	
	ucational Sciences (main subje ucation and Disability Studies)	ct 5	A	
Bachelor of Science in Ed Pedagogy and Education	ucational Sciences (main subje al Sciences)	ct 5	Α	

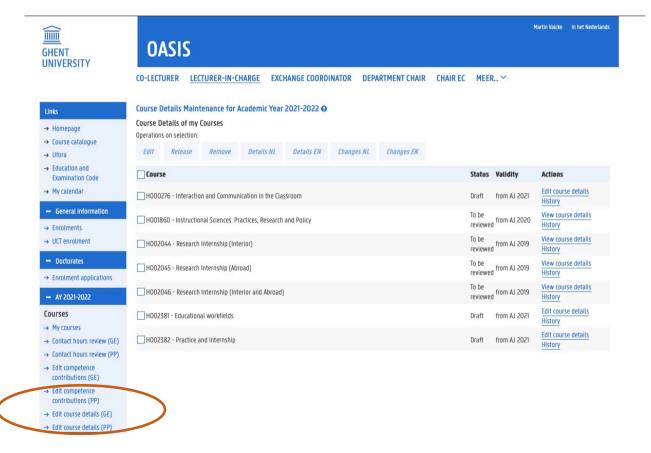


University level educational IT center



• Design of courses is supported with tools that build on course

building blocks





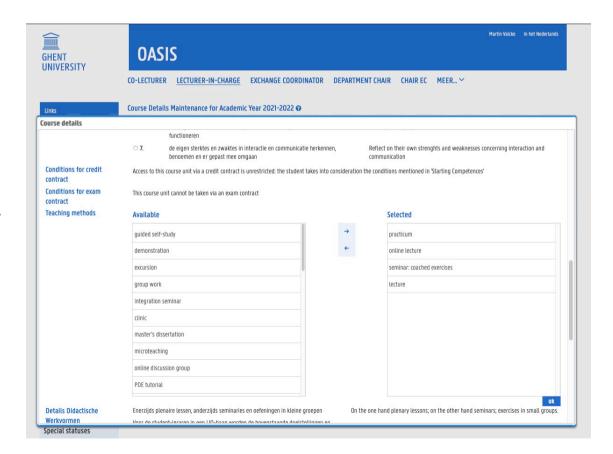
University level educational IT center



Design of courses is supported with tools that build on course

building blocks







University level evaluation service



 Course design building blocks are partly the base for 'evaluation' of courses by students

#### **ACTIVE LEARNING**

1. The course requires students to actively engage with the material

strongly disagree	disagree	neutral	agree	strongly agree	GA
0.0 %	0.0 %	27%	34.6 %	62.8 %	#1

2. The course stimulates learning activities throughout the semester

strongly disagree	disagree	neutral	agree	strongly agree	GA
0.0 %	0.0 %	8.0 %	33.5 %	58.5 %	#1

1. The methods of evaluating student work were fair and appropriate.

strongly disagree	disagree	neutral	agree	strongly agree	GA
0.5 %	3.7 %	12.8 %	57.2 %	25.7 %	#2

2. Examinations/graded materials tested course content, as prioritised by the staff member.

strongly disagree	disagree	neutral	agree	strongly agree	GA
0.0 %	3.2 %	12.3 %	56.1%	28.3 %	#2

3. I was clearly informed about the evaluation methods in this course.

strongly disagree	disagree	neutral	agree	strongly agree	GA	NVT
0.0 %	11%	6.9 %	36.5 %	55.6 %	#0	#0

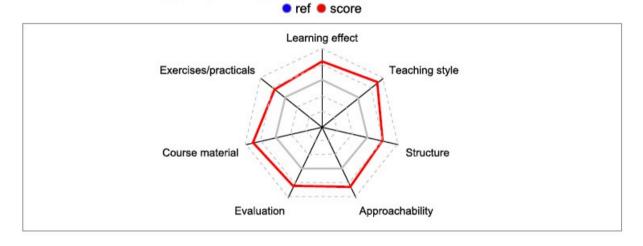


University level evaluation service



• Course design building blocks are partly the base for 'evaluation' of courses by students

Frame of Reference Faculteit Psychologie en Pedagogische Wetenschappen: Score "3"



	Learning effect	Teaching style	Structure	Approachability	Evaluation	Course material	Exercises/practicals
Your score	4.177	4.611	3.987	4.298	4.207	4.497	3.874
CI	0.09	0.071	0.11	0.09	0.084	0.076	0.114
Reference	NA	NA	NA	NA	NA	NA	NA
Signic. 0.05	NS	NS	NS	NS	NS	NS	NS
Effect size		2	10				2

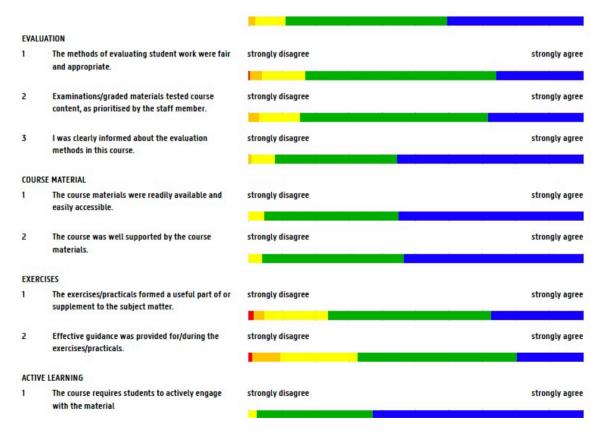


University level evaluation service

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• Course design building blocks are partly the base for 'evaluation' of

courses by students





University level evaluation service



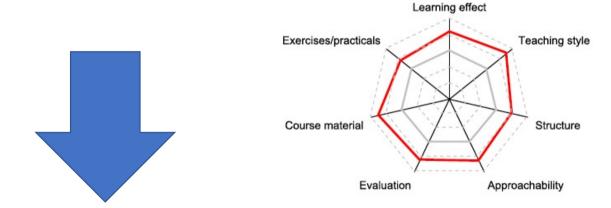
- Course design building blocks are partly the base for 'evaluation' of courses by Peers
  - Peer learning visits
  - Development of portfolio with overview evaluation staff in program/faculty
  - Exchange between faculties

- Internal quality control mechanisms
- · Portfolio's
- Peer learning visits between chairs of Study programme committees
- · Quality meetings faculties



University level evaluation service



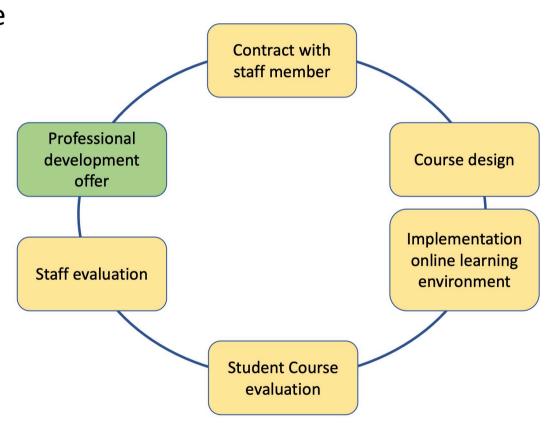


Base for strengths-weakness analysis of staff members in view of professional development





- Different approaches possible
- Key is explicit choice
- Consider (dis)advantages of choice







Journal of In-service Education, Volume 31, Number 2, 2005

## Models of Continuing Professional Development: a framework for analysis

AILEEN KENNEDY

University of Strathclyde, United Kingdom





The transformative model

Different models as found in the literature

# Model of CPD The training model The award-bearing model The deficit model The cascade model The standards-based model The coaching/mentoring model The community of practice model The action research model





- Choice for model might be dependent on answer to the following questions:
  - What types of knowledge acquisition does the CPD support, i.e. procedural or propositional?
  - Is the principal focus on individual or collective development?
  - To what extent is the CPD used as a form of accountability?
  - What capacity does the CPD allow for supporting professional autonomy?
  - Is the fundamental purpose of the CPD to provide a means of transmission or to facilitate transformative practice?



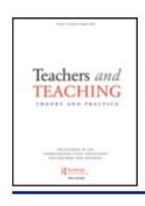


Relationship purpose CPD and impact on organisation/individual

Model of CPD	Purpos	se of model
The training model	Transmission	
The award-bearing model		1
The deficit model		
The cascade model		Increasing
The standards-based model	Transitional	capacity for
The coaching/mentoring model		professional
The community of practice model		autonomy
The action research model	Transformative	
The transformative model		







#### Teachers and Teaching theory and practice



ISSN: 1354-0602 (Print) 1470-1278 (Online) Journal homepage: https://www.tandfonline.com/loi/ctat20

#### Professional Development and Teacher Change

Thomas R. Guskey

To cite this article: Thomas R. Guskey (2002) Professional Development and Teacher Change, Teachers and Teaching, 8:3, 381-391, DOI: 10.1080/135406002100000512

To link to this article: https://doi.org/10.1080/135406002100000512



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- Impact of PD might be far away and is dependent on 'experienced' impact in learners
- Only when 'beliefs' are affected, has PD had a sustainable impact

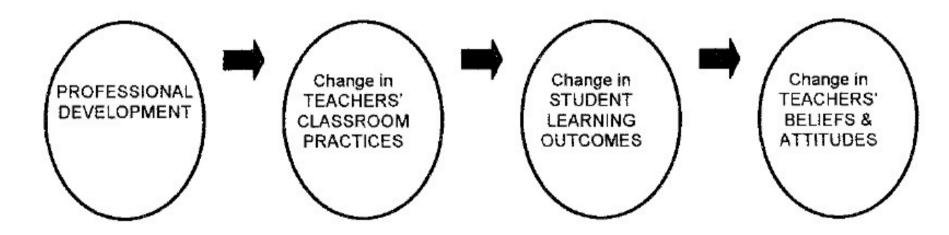


Fig. 1. A model of teacher change.





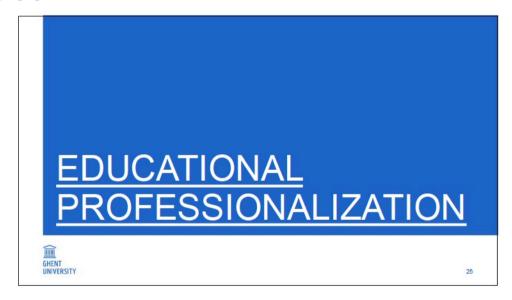
- Key observations from practice
  - Recognize that Change is a Gradual and Dif®cult Process for Teachers
  - Ensure that Teachers Receive Regular Feedback on Student Learning Progress
  - Provide Continued Follow-Up, Support and Pressure







- Approach and model at Ghent University (see ppt in docs p. 66)
- Model characteristics on slide 29
- Cocktail of PD actions on slide 30
- Focus on variety of 'players'
- ACTIVO teams/antennas in faculties
- Specialized training; see e.g.,
   Videotraining







- Project 2019-2022 in collaboration Polish Government
- Starts from a "model" for the teaching, learning and evaluation approach in the Polish universities

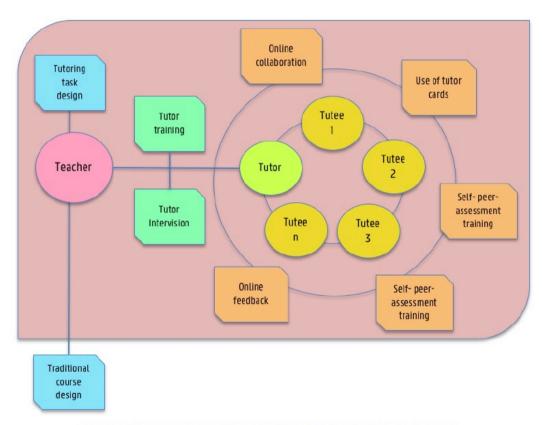


- Focus on all faculties
- Focus on "individual" teachers





- Model "Tutoring" from Ghent University perspective
- Unique model that caters for diversity in approaches
- Small and group learning contexts









• Model is based on Merchie, E., Tuytens, M., Devos, G., & Vanderlinde, R. (2018). Evaluating teachers' professional development initiatives: towards an extended evaluative framework. Research Papers in Education, 33(2), 143-168.

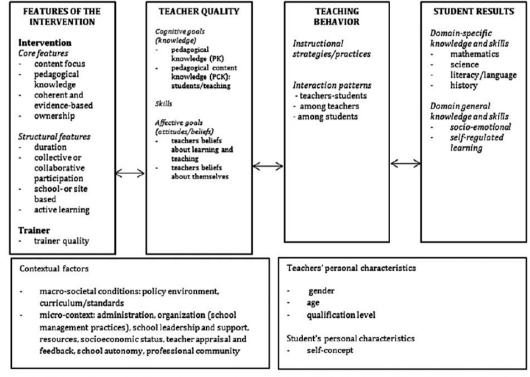


Figure 2. Framework integrating processes and variables that are related to the outcomes of professional development.





- Model is developed to focus on processes and variables
  - Focus on features of intervention
  - Clients: Teacher quality
  - Focus on teaching behavior to be developed
  - Focus on definition of outcomes in students
  - Taking into account contextual factors
  - Taking into account personal characteristics of teachers
- Three levels:
  - Government
  - University
  - Individual teacher





#### Structural features

- The duration of professional development is crucial. Single shot, one-shot training has proven not to be sustainable, effective and satisfactory. This brings us to a three-phase design that starts with
  - (a) a study visit based training at Ghent University (5 days x 8 hours = 40 hours),
     continue with
  - (b) an online booster session with feedback and online peer tutoring among a local group of teachers (20 hours) and followed up by
  - (c) a local good practice session where teachers meet one another and exchange real life practices (4 days x 8 hours = 32 hours + 8 hours preparatory work). The aim is to share hands-on practices, ideas, and to explore actively each other's materials. By preference video-based materials will enrich the demos and explorations to see teachers and students at work.







#### Trainer quality

- This is a factor of paramount importance. Therefore, we propose involving post-doc researchers as trainers, that are experienced in setting up training, ecological valid interventions and have an established track record in approaching practice-questions from a flexible and contextualized angle.
- In addition, the project will be carried out with a supervisory team in the background. Above
  we introduced shortly the academic professors that are experienced in this field and that
  under scribe a active involvement in the project.
- Moreover, building on our experiences and the nature of the "peer tutoring" approach, we
  will also involve the participants as "experts" in the training. They will be required to take
  up tutoring roles for their group.



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#### Section 3: Case "Master of didactics"

#### Teaching behavior

- This section reiterates the focus on teacher "quality" but emphasizes now the actual monitoring of what changes in teacher behavior. A variety of instruments will be used to help teachers monitoring their own teaching behavior. This will partly be set up as part of the evaluative strand of the project. But, building on the present framework, we also transfer part of the responsibility for the monitoring and evaluation of the teachers themselves. Data will be collected to study together the quality in the changes in instructional strategies, as reflected in the recently implemented tutoring approaches. Typical (self-observational checklists that can be used are based on Van de Grift (2007).
- In addition, we will also monitor change variables and how teacher react to the design of this specific professional development project.







Budget: calculation of costs and ROI

Critical: cost per participant!
 Now 1908 Euro/staff member

TOTAL	452320,00	56940,00	509260,00	1590,00
Overhead cost 20%	90464,00	11388,00	101852,00	318,00
	542784,00	68328,00		1908,00
GRAND TOTAL		7/1	611112,00	







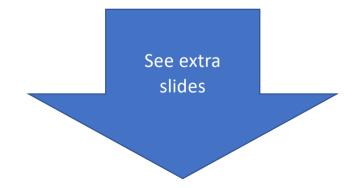
DEMO dr. Britt Adams and dr. Laura Thomas





## Section 5: Case "Capacity Building Centers for Higher Education"

- Erasmus+ project 2015-2020
- Capacity building staff in 5 Indian universities
- BUT by developing capacities of staff of a capacity building center in each university
- AND developing a policy document in view of establishing the centres







## **CABCIN**

## Erasmus+ - Capacity building in higher education

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#### The CABCIN project

The CABCIN central objective is to strengthen the capacity and quality of teaching at partner HEIs in India by the establishment of Capacity Building Centers (CBC) at each Indian university.

This CABCIN project will directly address a key priority, namely improving the quality of teaching in Indian HEIs, including cooperation with EU HEIs and increasing internationalization.

**Download Newsletter** 



#### International Conference "ICBHE 2019"

Wroclaw, Poland, 5th - 6th Sep 2019
After the grand success of CABCIN's
International Conference... More details...



#### **3rd Project Management Board Meeting**

Kosice, Slovakia, 4 - 5 Feb 2019 3rd Project Management Board Meeting

Venue: TUKE, Kosice, Slovakia



#### International Conference "IPDIH 2018"

Vadodara, India, 12 - 13 Dec 2018
International Conference on Professional
Development of Instructors In Higher Education
And Training Institutions. More details...







- North Maharashtra University, Jalgaon, Maharashtra
- · Amity University, Manesar, Gurgaon, Haryana
- · Parul University, Vadodarra, Gujarat
- RK University, Rijkot, Gujarat
- SAL Institute of Technology & Engineering Research, Ahmedabad, Gujarat

Belgium: Ghent University, Ghent

Cyprus: Frederick University, Lefkosia

Poland: Wroclaw University of Science and Technology, Wroclaw

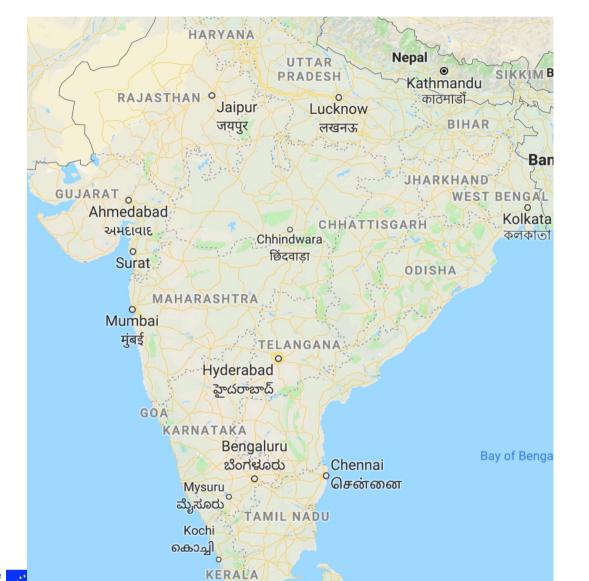
Portugal: Universidade Nova de Lisboa, Lisbon

Slovakia: Technical University of Kosice, Kosice









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#### **Objectives**

#### Wider Objective:

To strengthen the capacity and quality of teaching at partner HEIs in India by the establishment of educational centers.

The target goal of establishing the Capacity Building Centers is to offer an initial and continuous training for current and future university teachers with focus on pedagogical skills with ICT use. This will be done through preparing selected staff to conduct high-quality and innovative face-to-face, as well as e-learning courses, deliver feedback and resources to make excellent teaching possible.

#### Specific Project Objectives are:

- o To create campuswide teaching culture by establishment the Capacity Building Centers with open and flexible access to its e-learning resources
- To build own capacity by preparing selected staff towards delivering trainings for academics
- To develop map of key teaching competencies in order to design tailormade courses for current and future university teaching staff
- To develop key selfregulation and self-managing competencies for teaching staff in order to overcome the obstacles that they face during the teaching process by preparing teaching programs with focus on pedagogical skill
- To enlarge number of trained staff by implementing innovative blended courses with ICT use
- To create possibility of applying gained skills and building international teaching and research networks by developing European Visiting Program











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#### **Work Packages**

WP 1 Management: Project management and consortium coordination

Deliverable 1.1. Project Management Plan established

Deliverable 1.2. Project reporting system established

Lead Organisation: Wroclaw University of Science and Technology

WP 2 Preparation: Implementing Train-the-Trainer program (TTT)

Deliverable 2.1. training staff selected

Deliverable 2.3. E-learning course "Developing e-learning courses and activities" prepared

Deliverable 2.4. Train-the-Trainers program (TTT) conducted

Lead Organisation: Frederick University (Cyprus)

WP 3 Development: Establishing the program for improving teaching skills with ICT use

Deliverable 3.1. Pedagogical competency assessment survey prepared (PCAS)

Deliverable 3.2. Training subjects identified

Deliverable 3.3. Training materials for teaching staff prepared

Deliverable 3.4. Training program for teaching staff conducted

Lead Organisation: Wroclaw University of Science and Technology (Poland)

WP 4 Development: Establishment of the Capacity Building Centers

Deliverable 4.1. The CBC web platform with learning materials developed

Deliverable 4.2. The CBC Development Plan prepared

Deliverable 4.3. E-learning courses developed

Lead Organisation: Ghent University (Belgium)

WP 5 Development: Establishment the European Visiting Program (EVP)

Deliverable 5.1. The European Visiting Program for Indian staff conducted

Lead Organisation: Universidade Nova de Lisboa (Portugal)



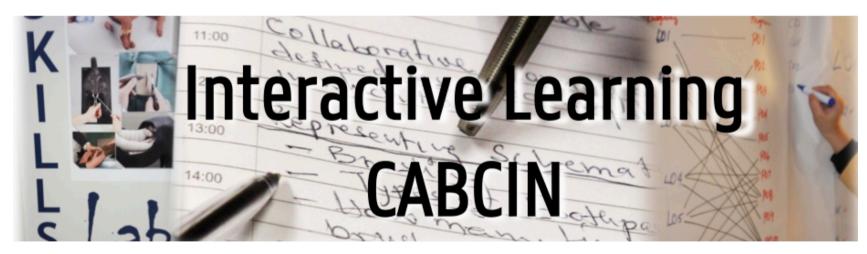






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THEMES





- January 21, 2018 Update PPTs
- January 19, 2018 Update of all webpages
- January 7, 2018 All videoclips added at the start of the themes.
- January 5, 2018 Theme 10 redeveloped in view of focus on curriculum design
- December 28, 2017 Themes released for general public
- December 27, 2017 First main themes activated
- December 26, 2017 CABCIN UGent site has been launched

You can search the e	ntire website with
this function. Explore	
Introduction	



https://ilcabcin.weebly.com/ password: cabcin



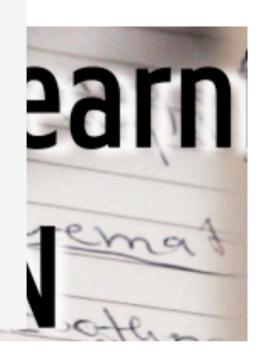




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#### **THEMES**

- 1 Metaplan
- 2 Interactive questions
- 3 Competence video
- 4 Video assessment
- 5 Peer assessment
- 6 Collaborative learning
- 7 Peer tutoring
- 8 Flipped Classroom
- 9 Power of feedback
- 10 Curriculum design











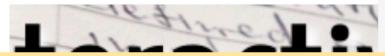
HOME

**THEMES** 

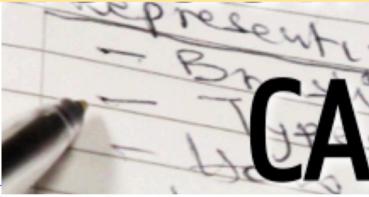
1 Metaplan

2 Interactive questions

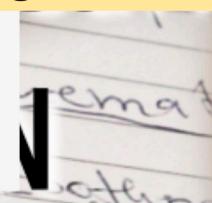
3 Competence video



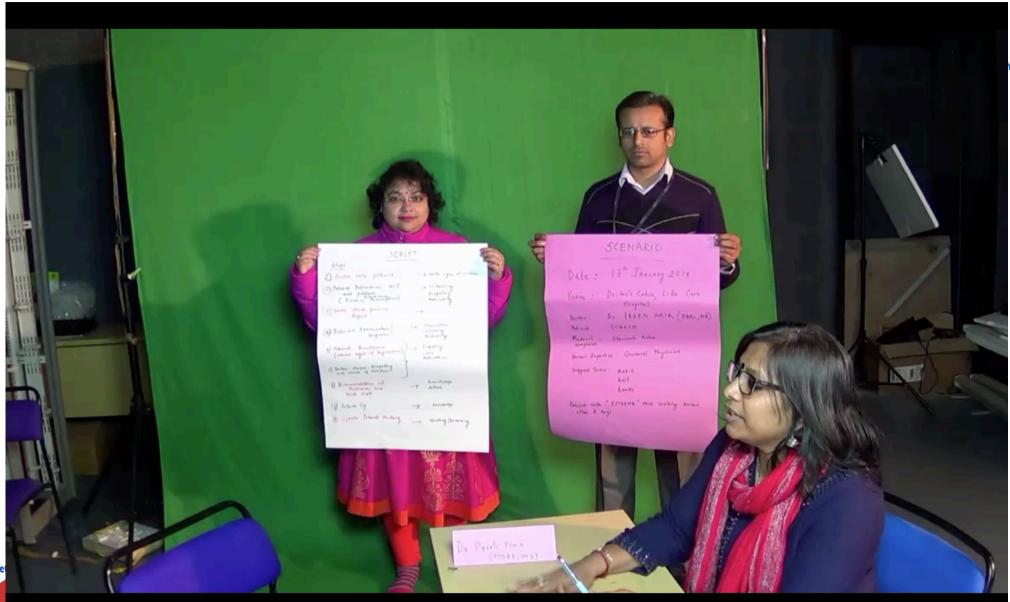
## Online and face to face training in India

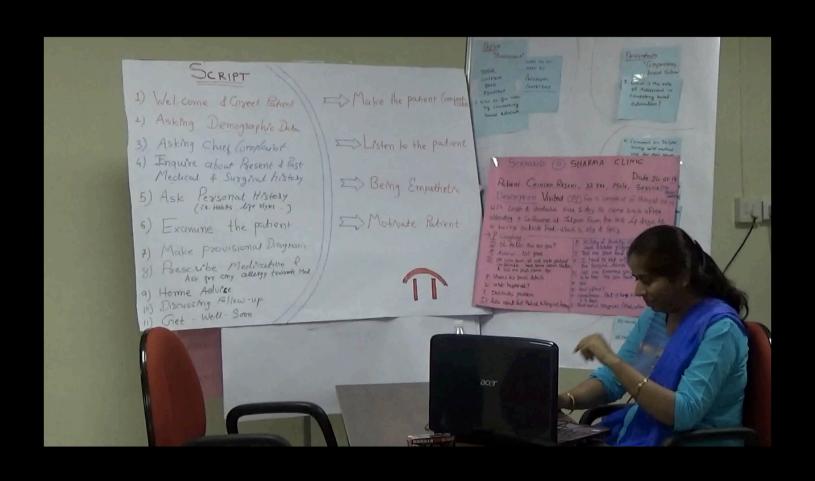


- 6 Collaborative learning
- 7 Peer tutoring
- 8 Flipped Classroom
- 9 Power of feedback
- 10 Curriculum design

















НОМЕ	ABOUT CABCIN T	NEWS	MEETINGS	CALENDAR	PARTNERS *	CONFERENCES ▼	CONTACT US
Home » About CABCIN » Work Packages							

#### **Work Packages**

WP 1 Management: Project management and consortium coordination

Deliverable 1.1. Project Management Plan established

Deliverable 1.2. Project reporting system established

Lead Organisation: Wroclaw University of Science and Technology

WP 2 Preparation: Implementing Train-the-Trainer program (TTT)

Deliverable 2.1. training staff selected

Deliverable 2.3. E-learning course "Developing e-learning courses and activities" prepared

Deliverable 2.4. Train-the-Trainers program (TTT) conducted

Lead Organisation: Frederick University (Cyprus)

WP 3 Development: Establishing the program for improving teaching skills with ICT use

Deliverable 3.1. Pedagogical competency assessment survey prepared (PCAS)

Deliverable 3.2. Training subjects identified

Deliverable 3.3. Training materials for teaching staff prepared

Deliverable 3.4. Training program for teaching staff conducted

Lead Organisation: Wroclaw University of Science and Technology (Poland)

WP 4 Development: Establishment of the Capacity Building Centers

Deliverable 4.1. The CBC web platform with learning materials developed

Deliverable 4.2. The CBC Development Plan prepared

Deliverable 4.3. E-learning courses developed

Lead Organisation: Ghent University (Belgium)

WP 5 Development: Establishment the European Visiting Program (EVP)

Deliverable 5.1. The European Visiting Program for Indian staff conducted

Lead Organisation: Universidade Nova de Lisboa (Portugal)





## Establishing Capacity Building Centres

#### **CBC** Development Plan

- bleuprint CBC Development Plan Document
- each university checked their approach towards
   CBC DEVELOPMENT PLAN
- final version blueprint after discussion and set up in Indian universities; see
   report of meeting



Appendix 8

CBC development plan after discussion



#### **CBC DEVELOPMENT PLAN**

In the CABCIN project plan, the following is written in relation to deliverable 4.2:

- Development Plan for CBC describes actions that will be undertaken by university trainers after the end of the project.
- It aims to ensure sustainability of the project results, by creating the opportunities and methods to develop established CBC.
- The plan will be published on the CBC website to promote teaching culture and enhance teachers to participate in planned activities.

In the following document we present a blueprint for the development of the Capacity Building Centres in (CBC) each university. Important to notice is that part of the operationalization of the blueprint will be shared, but part of it might also differ from each University to another University. This is related to the specific structural and functional organisation or each Indian university. Especially in a setting where there is already a centre of professional development (PD), the CBC might be incorporated in the existing units and as such become dependent on the existing status.

Below we give an outline of the topics that should be elaborated in a final version of this CBC development plan. Each partner university will be responsible for the fine-tuning of the content. In a first state, rather generic content will be developed in view of each topic.

The procedure to develop the CBC development plan follows a year-long trajectory:

- Discussion and elaboration of a draft version (meeting September 2017)
- Discussion and elaboration of a draft elaborated by Ugent, based on the September 2017 discussion.
- Elaboration of specific individual CBC development plans for each Indian university; discussion and presentation mid 2018. In this adaptation of the genetic plan, each university will adapt the names, structural entities, hierarchical layers, planning mechanisms, ... that fit their organisation.
- Final version of specific CBC development plans for each Indian university; final presentation end 2018.





## **CABCIN**

## Erasmus+ - Capacity building in higher education

**GHENT UNIVERSITY** 





## Section 5: Case "Capacity Building Centers for Higher Education"

- Policy document in view of establishing the centres
  - Format for all universities
  - Two draft versions before finalisation 2019-2020



#### Capacity Building Centre Development Plan (CBC\_DP). September 2019

#### POLICY POSITION OF THE CBC

Contextual factors: POLICY POSITION OF THE CBC AND CBC DP

To what extent is the professional development as provided by the CBC part of an overall policy at university level? Vision with central ideas about the future of teaching and learning approaches at university level, to be considered at program level Vision including professional development

- Vision including career perspectives of teaching staff in view of developing their teaching capabilities

References to appendices:

Example SAL – New Delhi





#### CBC Development Plan 2018 Sal Institute of Technology and Engineering Research

#### CBC DEVELOPMENT PLAN

In the CABCIN project plan, the following is written in relation to deliverable 4.2

- Development Plan for CBC describes actions that will be undertaken by university trainers after the end
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Below we give an outline of the topics that should be elaborated in a final version of this CBC development plan. Each partner university will be responsible for the fine-tuning of the content. In a first state, rather generic content will be developed in view of each topic. This generic content will change, once each university has available the hardware and software and the formal internal training activities start taking place. This will require making the CRC Development Plan more specific for once own university







- To conclude
  - 5 sections about PD, models and examples and experiences
- To continue ...
  - Offer to involve partners in a concrete PD initiative "Educational Interaction and Communication"
  - Webinar on February 8, 9 and 10







Professional Development in Educational Interaction a...

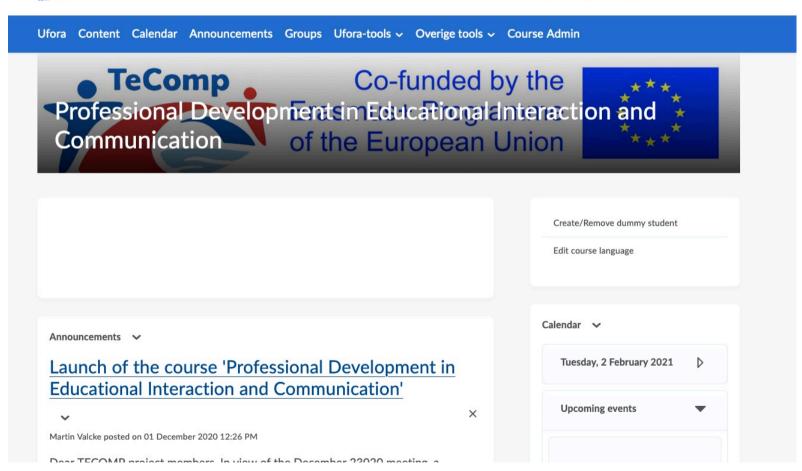






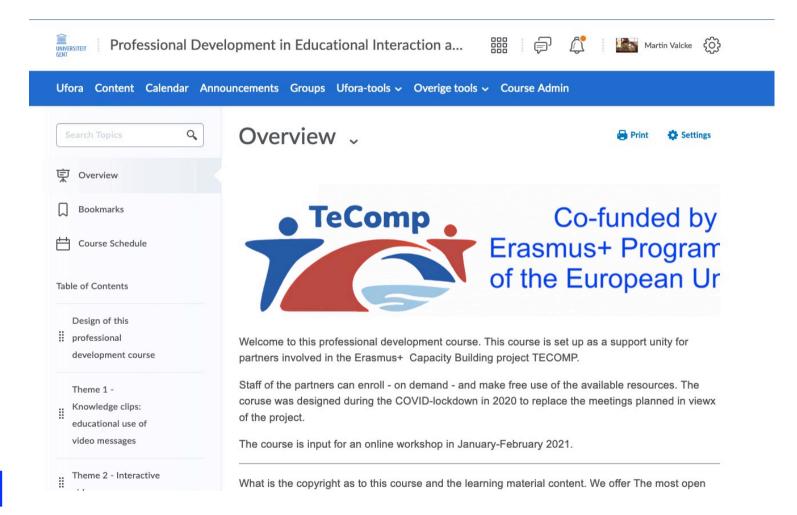
















Theme 1 
Knowledge clips:
educational use of
video messages

Theme 2 - Interactive video

Theme 3 - Posters: a
forgotten learning
and communication
approach

Theme 4 - Discussion
and collaboration in
higher education

Animations as an interaction and communication strategy

Theme 5 -

Theme 6 - Asking questions





# Co-funded by the Erasmus+ Programme of the European Union



## Webinar Ghent University February 5, 2021

Models and experiences in relation to Professional development in Higher Education

Prof. Dr. Martin Valcke, Dr. Britt Adams, dr. Laura Thomas